



WESTERN AUSTRALIA POLICE FORCE

AGENCY COMMISSIONING PLAN 2026 to 2028

People
Our people are supported, capable and passionate about policing

Partnerships
Our partnerships enhance our capability to deliver community safety outcomes

Performance
Our performance is driven by striving to do the right things efficiently and effectively

Prepared by Community Partnerships and Support Division
Effective February 2026

PURPOSE: To commission community services focused on priority issues that impact front line Police and the broader community.

OUR PRIORITIES

People	Partnerships	Performance
Support Police Officers to deliver the Policing Fundamentals through proactive engagement with Districts/Divisions, improving knowledge and guiding appropriate commissioning.	Facilitate lead agencies who can work to positively impact the causal factors impacting community safety.	Demonstrate outcomes for the WA Police Force that align to our core business and support of the Policing Fundamentals.

OUTCOMES

1. Tailored crime prevention strategies delivered through targeted investment and service evaluation, addressing district-specific needs and emerging community safety concerns.
2. Strengthened trust and collaboration between police and Aboriginal communities through support of ACCO-led, place-based solutions that contribute to Closing the Gap.
3. Established sustainable partnerships through strategic networking and seed-funded initiatives, facilitating lead agencies towards ownership and delivery of evidence-based solutions.

STRATEGIC ALIGNMENT

Alignment to Government Objectives	Key Focus
State Commissioning Strategy for Community Services Delivering Community Services in Partnership Policy National Agreement on Closing the Gap, WA Jurisdictional Implementation Plan 2026-2028	- Processes aligned to policies and strategies established by governing agencies—Department of the Premier and Cabinet, Department of Treasury and Finance. - Consideration of lead agencies, their objectives and processes, to ensure collaboration through identification of services suitable for transition suitably evidenced community services to those lead agencies of with longer term funding opportunities. Strategies by lead agencies to reduce the rates of incarceration and diversion from the criminal justice system will contribute to better outcomes for individuals and for the perception of, and for greater community safety and wellbeing. - Commission programs that positively contribute to national and state strategies, with alignment impacting community outcomes.
Alignment to Western Australia Police Force Objectives	Key Focus
WA Police Force Strategic Framework WA Police Force Agency Commissioning Strategy WA Police Force ACCO Strategy 2022-2032 WA Aboriginal Empowerment Strategy 2021-2029 Disability, Access and Inclusion Plan 2023-2025 Western Australian Multicultural Policy Framework	- Comprehensive application of the commissioning community services policies ensuring alignment to Western Australia Police Force strategic priorities. - Identification and delivery of culturally appropriate programs and services that support Front Line Officers in achieving the Policing Fundamentals. - Collaboration with other agencies to ensure contribution towards state strategies is representative of collective objectives and working towards common community outcomes.
Achieving Objectives	Key Focus
Communication Strategy Comprehensive Governance Structure	- Dedicated community services procurement division – Community Partnerships & Support Division (CPSD). - Direct relationships established between CPSD personnel and District leadership to identify emerging crime trends and opportunities for intervention and prevention programs. - CPSD engagement in District Leadership Group’s, Police Aboriginal Advisory Groups (PAAG’s) and other specialist reference groups to provide agile and flexible funding opportunities.

COMMUNITY ENGAGEMENT

Engagement Type	Engagement Activities
Direct engagement	- Open Expression of Interest platform available on WA Police Force public facing website allowing stakeholders and service providers to submit ideas for consideration. - Ongoing face-to-face consultation with community based organisations and stakeholders canvassing community specific issues and local solutions. - Opportunities for stakeholders and service providers to have exposure to Police executives and broader agency platforms—Royal Life Saving Society Talent Pool Mentors attended Police Headquarters and met with Assistant Commissioners and Commanders to understand the impact of Policing and opportunities to collaborate.
Accessing existing working groups and platforms	- Implementation of African Australian Community Stakeholder Group—to address African Australian anti-social behaviour across metropolitan WA, to collaborate on joint solutions and shared goals. - Utilising existing working groups—such as District Leaderships Groups and the Police Aboriginal Advisory Groups– to communicate Commissioning goals and opportunities. - Engaging with leaders of multi-cultural communities at a WA Police Force initiated community morning teas, hosted by the Commissioner of Police.



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POLICE COMMUNITY SERVICES FUND

Funding Implementation Elements

- Encourage District collaboration with their community to identify service need and co-design service that are place-based and delivered by local organisations to achieve community outcomes.
- Service design incorporates genuine partnerships, shared decision making and equal representation.
- Services are inclusive and accessible.

Funding Evaluation Elements

- Outcomes Measurement Framework for Community Services in WA.
- Tangible, measurable outcomes, co-designed and negotiated between WA Police and service provider.

INTER AGENCY OPPORTUNITIES

The PCSF as a seed funding program, engaging lead agencies to support the long term progression and sustainability of evidence based initiatives, enabling successful programs to continue while future funding is redirected toward new and innovative initiatives.

Department of Communities

Office of Prevention, Family and Domestic Violence

- Support the implementation of perpetrator behaviour change programs and primary prevention initiatives that can be accessed by individuals across the state.
- Through trial and evaluation, identify evidence based service models that demonstrate positive outcomes contributing to reduction of family domestic violence, particularly recidivism of offenders.
- Contribute to the establishment of services that provide value for money and ensure equitable service delivery regardless of geographic location, with a clear focus on support regional Western Australia.

Office of Homelessness

- Facilitate implementation of services through seed funding for new service delivery locations.
- Advocate in partnership with the Office of Homelessness for increased government investment in locations lacking adequate homelessness support services.

Department of Education

- Strengthen partnerships with Department of Education to work collaboratively to increase attendance of at risk youth, thereby reducing risk factors associated with involvement in crime related behaviour.
- Facilitate enhanced knowledge of school aged youth regarding their individual responsibilities under Western Australian law and improve their understanding of the Justice system including the consequences of their actions.

Department of Justice

- Facilitate the trial of primary intervention and prevention programs for at risk youth within priority communities as identified through Police data and with evidence transition to long term funding with Department of Justice.
- Work in partnership to support the development of place-based solutions for at risk youth where needs do not align with the criteria of existing programs, for example T120.

Mental Health Commission

- Through trial and evaluation, identify effective service models that support the wellbeing of individuals in custody and reduce the likelihood of recidivism or extended engagement with the Justice system.
- Develop strategies and engage appropriate service providers to support recidivist individuals who are not eligible for assistance through existing programs or selection criteria.

TIMELINE

Achievements 2023-2025

- Implemented Communication Strategy to raise awareness of best practise when commissioning community services. Consistent in-person visits to Regional WA Districts (15) and roll-out of District Road Shows (eight) - (Delivered in the period)
- Improved relationships and increase commissioning of services with local ACCO's - 35 ACCO's supported across the period.
- Support the capacity of ACCOs to delivery community services - five first time recipient ACCO's across the period.
- Utilise integrated and place-based community services to support front line policing - 14 organisations funding across the period who operate and deliver local programs.
- Utilised Agency Commissioning Plan data to inform future budget decisions - 73 funded programs with the period.

Short Term Priorities 2026-2028

- Continue to consult with sector stakeholders (internal and external) about commissioning process, such as the expanded EOI opportunities. Outline the collaborative benefits of partnering with WA Police Force with best practise examples
- Advocating in collaboration with Stakeholders about the benefits of commissioning crime prevention and diversionary activities.
- Improved consultation and collaboration with peak Aboriginal bodies—Aboriginal Advisory Council of WA (AACWA), the Aboriginal Health Council of WA (AHCWA) and the council of Aboriginal Services WA (CASWA), Police Aboriginal Advisory Groups (PAAG) informing appropriate providers and practised in commissioning services with ACCO's
- Review existing community service agreements and partnerships for sustainability opportunities.

Long Term Priorities 2023-2028

- Continued upskilling and succession planning of specialist commissioning resources to ensure continued high-level support of frontline Police and the Policing Fundamentals.
- Increase sustainability of community service providers by facilitating 3-5 year service agreements
- Establish and strengthen whole-of-government pathways for commissioning community services by aligning processes, fostering cross-sector partnerships, and supporting sustainable, evidence based service delivery.
- Develop and implement early approval and funding transition processes with government agencies which lead government response to youth engagement and diversion, family domestic violence, homelessness, alcohol and other drugs, and community safety.

PCSF CONTRACT TRANSITION STRATEGY

Process to transition PCSF contracts to Service Agreements and transition ownership to lead government agencies include identify projects that demonstrate the following capabilities:

- ACCO's and NFP have improved organisational capacity, contributing to improved service delivery (quality and quantity of services).
- Achieved outcomes and provided a sound evidence base demonstrating community need for ongoing services.
- Programs have been delivered in partnership with community stakeholders to ensure place-based solutions are provided.
- Address relevant sector needs, contributing to reduced rates of incarceration and diversion from the justice system.

Suitable contracts will be presented on a case by case basis to relevant lead agencies for consideration and development of transition strategy.

Current services contracted and identified for transition to service agreements with this ACP period:

- State Government Funding:
 - ⇒ Police & Community Youth Centres - transitions from Grants to Service Agreements
- Police Community Services Fund:
 - ⇒ Police Watch House - Custody Wellbeing Services.
 - ⇒ Family Domestic Violence - Perpetrator Rehabilitation Programming.
 - ⇒ Youth Engagement and Diversionary Programming - African Australian Communities, Kimberley Police District and Mid-West Gascoyne Police District.
 - ⇒ Armadale Police District - Community and Belonging (Homelessness) support services.