

GOVERNMENT OF WESTERN AUSTRALIA

Procurement Act 2020

‘Improving the Outcomes of Major Projects Through Gateway Reviews’

Purpose¹:

The Government is committed to delivering Gateway Reviews for major government projects or programs in accordance with this procurement direction. The Gateway Review provides an independent review of a project or program to support its effective development, planning, management and delivery. The Department of Finance Gateway Unit coordinates the reviews, sources review team members and leads the cross-government Gateway Steering Committee.

This general procurement direction does not apply to Government Trading Enterprises, though Gateway is still recommended for these bodies.

General Procurement Direction: 2021 / 05

Scope of Operation and Timing:

This procurement direction is issued by the Deputy Director General, Advisory Services, as delegate of the Minister for Finance.

This procurement direction is issued to all State agencies and applies on and from 1 June 2021.

¹ Purpose: the contextual information under this heading does not form part of the direction.

Improving the Outcomes of Major Projects Through Gateway Reviews

The following types of projects must undertake a Gateway Review:

- infrastructure projects valued at \$100 million (inclusive of GST) and above;
- ICT projects valued at \$10 million (inclusive of GST) and above; and
- other projects identified by the Department of Treasury.

Agencies with projects that fall within these categories are required to contact the Department of Finance Gateway Unit (the Gateway Unit) at the earliest opportunity in the project life cycle, and at the latest before business case approval.

The Gateway Unit will discuss the Gateway process with the agency and recommend the most appropriate gates for the review. The Gateway Unit will tailor the review to the needs of the agency.

Parameters for exemption from mandatory review

There is an exemption application process for projects that demonstrate low risk or for which a review would not be of benefit. Application is through the Gateway Unit.

Non-mandatory reviews

Agencies can request a review for a project that does not meet the value thresholds but are considered high risk.

Notice to the Minister

Agencies must brief relevant Minister(s) when the Gateway Review process results in the project being rated as 'red' or 'red-amber' or a recommendation is rated as 'red'.

Agencies must inform the relevant Minister(s) of the significant issue(s) identified through the Gateway Review process; the actions and/or risk mitigation strategies that will be undertaken to address each issue of concern; the timeframe to implement the actions or strategies; when the agency will inform Gateway Unit of its actions; and when a subsequent Gateway review will occur.

1.0 Background

The Gateway Review methodology is a project assurance methodology designed to support the effective development, planning, management and delivery of major projects and programs. Gateway Reviews have been compulsory for the types of projects identified above since 1 January 2017 and are managed by the Department of Finance

Gateway is a proven, cost-effective, confidential, assurance process which provides independent advice to improve project outcomes. There are six key 'gates' at which reviews can take place. Each type focuses on the key issues for a project at the time of review:

1. Strategic Assessment
2. Business Case

3. Readiness for Market
4. Tender Decision
5. Readiness for Service
6. Benefits Evaluation

Reviews are tailored to the needs of individual organisations and projects. The Gateway Unit offers advice, support and leadership in meeting requirements and achieving benefits from reviews.

For enquiries, contact the Gateway Unit at gateway@finance.wa.gov.au.

END OF DIRECTION