Government of **Western Australia**
Department of **Treasury and Finance**

Aboriginal Procurement Policy

Performance Report 2025

Case Study: Fitzroy Crossing renal expansion



Support for business means support for the community

A project to expand the Fitzroy Crossing Renal Health Centre has provided the added benefit of boosting local Aboriginal businesses.

And a boost for an Aboriginal-owned business is a boost for the whole community, according to Fitzroy Crossing businessman Joe Ross, whose business FX Civil was one of four Aboriginal-owned businesses contracted for the construction project.

Joe said his concrete and manufacturing company employed 16 people, 14 of whom were Aboriginal. He said government projects like the Fitzroy Crossing Renal Health Centre upgrade gave his team employment certainty and a stable income.

He said his employees were learning valuable skills such as plant operations, concrete quality testing and driving agitator trucks, and their employability meant they could in turn support the local economy.

‘Being able to live and work on Country means everything to the workers. Without local projects, their only option is going on a 2-weeks-on, 1-week-off mining roster or moving down to Perth where they lose their connection to family and Country,’ he said.

> ‘When our team gets paid, that cash does not get sucked down to Perth. It goes straight into pay packets for 16 local families, spent at the local supermarket, service station, butcher, and post office, or on paying local rent and keeping power cards charged.’





Local services proving their worth

The Aboriginal-owned businesses contracted for the renal centre didn't just support the local community, they also offered excellent services for the project itself.

Remote Area Plumbing owner Voyd Green said that installing complex hydraulic systems inside a dialysis center while it was operational required strict adherence to health standards. In meeting the safety controls, they demonstrated that local trades could deliver complex projects to a high standard.

Kimberley Manufacturing Pty Ltd owner Brock Watling said that freight from Perth took weeks and was vulnerable to seasonal road closures. Fabricating and sourcing all structural components locally removed delays, provided fast turnaround times and improved supply chain agility. It kept the project moving and supported its delivery ahead of schedule.

Fitzroy River Lodge provided local workforce accommodation ensuring that travel and logistics spend remained in the Fitzroy Valley. This approach supported the regional hospitality industry and proved that major infrastructure projects can generate wide-ranging economic benefits across the entire community.



Under the Aboriginal Procurement Policy, State Government construction and maintenance contracts valued over $5 million require the head contractors to commit to an Aboriginal subcontracting or employment target.

When the WA Country Health Service and Department of Housing and Works awarded the contract to build the Fitzroy Crossing Renal Health Centre expansion, the successful contractor Cooper & Oxley was required to award four per cent of the $7.31 million contract to Aboriginal businesses.

The company exceeded the target, awarding contracts worth $374,973 (five per cent) to the four local Aboriginal businesses.